

# MINUTES OF THE TWENTY-NINTH ANNUAL MEETING OF THE NORTH CAROLINA RATE BUREAU HELD AT THE GRANDOVER RESORT AND CONFERENCE CENTER, ONE THOUSAND CLUB ROAD, GREENSBORO, NORTH CAROLINA OCTOBER 24, 2006

#### MEMBERS PRESENTED BY

Alliance Mutual Insurance Company Mary Taylor

Allstate Insurance Company
Allstate Indemnity Company
Shantelle Thomas

Allstate Property & Casualty Insurance Company

Encompass Indemnity Company First Colonial Insurance Company Northbrook Indemnity Company

American Home Assurance Company Mary McQueen
AIG Centennial Insurance Company Kevin Steele

AIG Premier Insurance Company

AIU Insurance Company

American General Property Insurance Company

American International South Insurance Company

Birmingham Fire Insurance Company of Pennsylvania

Commerce & Industry Insurance Company

Granite State Insurance Company

Hartford Steam Boiler Inspection & Insurance Company

Hartford Steam Boiler Inspection & Insurance Company of

Connecticut. The

Insurance Company of the State of Pennsylvania

National Union Fire Insurance Company of Pittsburgh, PA

New Hampshire Insurance Company

Yosemite Insurance Company

Atlantic Casualty Insurance Company Paul Aycock

Coastal Casualty Insurance Company Richard Yarbrough

Auto Owners Insurance Company
Owners Insurance Company
Builders Mutual Insurance Company
Cincinnati Insurance Company
James Gron

Cincinnati Casualty Company

Cincinnati Indemnity Company

Erie Insurance Company Leigh Caudle

Erie Insurance Exchange

Leigh Caudie

Government Employees Insurance Company

Central States Indemnity Company of Omaha

Cornhusker Casualty Company

Fairfield Insurance Company

**GEICO General Insurance Company** 

**GEICO Indemnity Company** 

General Reinsurance Corporation

General Star National Insurance Company

Genesis Insurance Company

National Indemnity Company

National Liability & Fire Insurance Company

National Reinsurance Corporation

Republic Insurance Company

United States Liability Insurance Company

Hartford Fire Insurance Company

Hartford Accident & Indemnity Company

Hartford Casualty Insurance Company

Hartford Insurance Company of the Midwest

Hartford Underwriters Insurance Company

**New England Insurance Company** 

Property & Casualty Insurance Company of Hartford

Sentinel Insurance Company, Ltd.

Trumbull Insurance Company

Twin City Fire Insurance Company

Horace Mann Insurance Company

Horace Mann Property & Casualty Insurance Company

**Teachers Insurance Company** 

**Integon Indemnity Corporation** 

**CIM Insurance Corporation** 

**GMAC** Direct Insurance Company

GMAC Insurance Company Online, Inc.

**Integon Casualty Insurance Company** 

Integon General Insurance Corporation

**Integon National Insurance Company** 

Integon Preferred Insurance Company

Integon Specialty Insurance Company

MIC General Insurance Corporation

MIC Property & Casualty Insurance Corporation

Motors Insurance Corporation

National Alliance Insurance Company

National General Assurance Company

National General Insurance Company

**New South Insurance Company** 

Liberty Mutual Insurance Company

Bridgefield Casualty Insurance Company

Colorado Casualty Insurance Company

Employers Insurance Company of Wausau

**Excelsior Insurance Company** 

First Liberty Insurance Corporation

Liberty Insurance Corporation

Tom McNicholas Anthony Zuvich

Todd Martensen

Greg Carr

Art Lyon

John Ittner Cindy Sickler

Cheryl Watts

Liberty Insurance Underwriters, Inc.

Liberty Mutual Fire Insurance Company

Liberty Mutual Mid-Atlantic Insurance Company

LM General Insurance Company

LM Insurance Corporation

LM Personal Insurance Company

LM Property & Casualty Insurance Company

Midwestern Indemnity Company

Montgomery Mutual Insurance Company

The Netherlands Insurance Company

Peerless Indemnity Insurance Company

Peerless Insurance Company

Wausau Business Insurance Company

Wausau Underwriters Insurance Company

Nationwide Mutual Fire Insurance Company

Allied Property & Casualty Insurance Company

**AMCO Insurance Company** 

Depositors Insurance Company

Farmland Mutual Insurance Company

National Casualty Company

Nationwide Affinity Insurance Company

Nationwide Agribusiness Insurance Company

Nationwide Insurance Company of America

Nationwide Mutual Insurance Company

Nationwide Property & Casualty Insurance Company

Scottsdale Indemnity Company

Titan Indemnity Company

North Carolina Farm Bureau Mutual Insurance Company

Farm Bureau Insurance Company of North Carolina

Progressive Casualty Insurance Company

National Continental Insurance Company

Progressive American Insurance Company

Progressive Direct Insurance Company

Progressive Northern Insurance Company

Progressive Northwestern Insurance Company

Progressive Preferred Insurance Company

Progressive Premier Insurance Company of Illinois

Progressive Southeastern Insurance Company

Progressive Universal Insurance Company

United Financial Casualty Company

Sentry Casualty Company

Dairyland Insurance Company

Middlesex Insurance Company

Peak Property & Casualty Insurance Corporation

Sentry Insurance A Mutual Company

Sentry Select Insurance Company

Southern General Insurance Co.

State Automobile Mutual Insurance Company

State Automobile National Insurance Company

State Automobile Property & Casualty Insurance Company

Todd Davis
J. Kevin King
Amy Powell

Roger Batdorff

Patricia D'Ambrosia

Chris Skorcz

Tim Miller

Angela Haithcock Wes Florence State Farm Mutual Automobile Insurance Company

State Farm Fire & Casualty Company State Farm General Insurance Company

The Members Insurance Company

Travelers Indemnity Company
Athena Assurance Company

Atlantic Insurance Company

Automobile Insurance Company of Hartford, CT

Charter Oak Fire Insurance Company

Commercial Guaranty Casualty Insurance Company

Commercial Guaranty Insurance Company

Discover Property & Casualty Insurance Company

Farmington Casualty Company

Fidelity & Guaranty Insurance Company

Fidelity & Guaranty Insurance Underwriters, Inc.

Mendakota Insurance Company

Northland Casualty Company

Northland Insurance Company

Phoenix Insurance Company

Select Insurance Company

St. Paul Fire & Marine Insurance Company

St. Paul Guardian Insurance Company

St. Paul Medical Liability Insurance Company

St. Paul Mercury Insurance Company

St. Paul Protective Insurance Company

Standard Fire Insurance Company

Travco Insurance Company

Travelers Casualty & Surety Company

Travelers Casualty & Surety Company of America

Travelers Casualty Company of Connecticut

Travelers Casualty Insurance Company of America

Travelers Commercial Insurance Company

Travelers Commercial Casualty Company

Travelers Home & Marine Insurance Company

Travelers Indemnity Company of America

Travelers Indemnity Company of Connecticut

Travelers Personal Security Insurance Company

Travelers Property Casualty Company of America

Travelers Property Casualty Insurance Company

United States Fidelity & Guaranty Company

United Services Automobile Association

Garrison Property & Casualty Insurance Company

**USAA** Casualty Insurance Company

**USAA** General Indemnity Company

Unitrin Auto and Home Insurance Company

Alpha Property & Casualty Insurance Company

United Casualty Insurance Company of America

Universal Insurance Company

Alan Bentley
Ray Owen
David Stoller
Jim McCafferty
Michael Fitzgerald
Randy Krauss
Beniy Seagle

Joe Schmucker

Ray Snyder

Greg Spray Lisa Stafford **Zurich American Insurance Company** 

American Guarantee & Liability Insurance Company

American Zurich Insurance Company

Assurance Company of America

Centre Insurance Company

Colonial American Casualty & Surety Company

Empire Fire & Marine Insurance Company

Farmers Insurance Exchange

Fidelity & Deposit Company of Maryland

Foremost Insurance Company

Foremost Property & Casualty Insurance Company

Foremost Signature Insurance Company

Maryland Casualty Company

Mid Century Insurance Company

Northern Insurance Company of New York

Truck Insurance Exchange

Universal Underwriters Insurance Company

Valiant Insurance Company

#### OTHERS PRESENT

Independent Insurance Agents of North Carolina

Insurance Federation of North Carolina

**Insurance Services Office** 

Milliman, Inc.

Terry Pemberton

Young, Moore & Henderson

Staff

#### Paul Ziegler

#### REPRESENTED BY

David Walker Joe Stewart Patrick Wood Rob Curry David Appel

Mickey Spivey

Mike Strickland Bill Trott Jim Auman Jannet Barnes Adrienne Bizzell **Edith Davis** Chuck Eckstein Ray Evans Delisa Fairley Vicki Godbold Linda Gould Wayne Hinton Fred Hoerl **Betty Hurst** Tim Lucas Lois Murphey David Sink

Paula Stana Sue Taylor The meeting convened as scheduled, Mr. Lyon of Integon Indemnity Corporation, Chairman of the Governing Committee, presiding.

Attention was directed to the Conflict of Interest Statement and Antitrust Compliance Policy.

Mr. Evans announced that there was a quorum.

#### 1. Annual Report

Mr. Evans reviewed and commented on the 2006 Annual Report, a copy of which is attached hereto. The Annual Report was approved by the members.

#### 2. Governing Committee Election

Mr. Seagle, of Travelers Indemnity Company, Chairman of the Nominating Committee which had previously been appointed by the Chairman of the Governing Committee, reported that the Nominating Committee recommends the following slate of companies for election to the Governing Committee: Allstate Insurance Company and American Home Assurance Company for the two stock company positions and State Automobile Mutual Insurance Company and State Farm Mutual Automobile Insurance Company for the two non-stock positions. The floor was then opened for additional nominations, and there were none. Following motions to close the nominations and to elect the recommended slate, the companies recommended by the Nominating Committee were elected to three-year positions on the Governing Committee.

#### 3. Adjournment

Following general comments by Mr. Lyons, there was no further business and the meeting was adjourned.

Respectfully submitted,

Raymond F. Evans, Jr., CPCU

General Manager

RFE:lm Enclosure G-07-2 1/12/07



#### North Carolina Rate Bureau

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#### Annual Meeting

Sue Taylor..... Director, Workers Compensation ...... 919-582-1050..... smt@ncrb.org

Tim Lucas..... Manager, Personal Lines..... 919-582-1021..... ftl@ncrb.org

David Sink..... Director, Finance & Administration ..... 919-582-1012..... des@ncrb.org

Jim Auman ..... Director, Information Technology...... 919-582-1032..... jra@ncrb.org

The Annual Meeting for member companies of the North Carolina Rate Bureau will be held October 24, 2006 at the Grandover Resort and Conference Center, Greensboro, North Carolina.



## Message from the Chairman

Over the past year, I have had the honor and privilege of serving as the chairperson of the NC Rate Bureau Governing Committee. It has been a very challenging, interesting and rewarding experience.

I sincerely appreciate all of the support and counsel by Ray Evans, the General Manager, and his staff. Their passion and dedication is encouraging all NC Rate Bureau employees and employees in the affiliated organizations to do their best and to do the right thing. Their Commitment to Excellence has been demonstrated throughout the past year and has been critical to our success and progress. Thanks to Ray's leadership, the NC Rate Bureau and affiliated organizations continue to make proactive progress on a variety of fronts that include staff development, employee training, passion for doing the right thing, and increasingly using technology to benefit member companies. I also want to take this opportunity to thank all NC Rate Bureau employees for their efforts on our behalf.

In addition, I want to thank all of the Governing Committee members and the chairpersons of the various Subcommittees, for their participation, counsel and leadership. I also want to thank all of the Subcommittee members as well for their efforts on behalf of the industry.

we successfully reached This year, compromise settlements Workers Compensation and in the 2005 and 2006 Private Passenger Auto filings with the Department of Insurance. In addition, we were able to eventually resolve the "deviation problem" with the Department. I also want to personally thank all of the negotiating team members and staff and counsel for all their hard work and dedication. All of the settlements required a lot of time, effort, and creativity and also brought a lot of frustration to all involved.

Furthermore, I want to thank Roger Batdorff, the previous chairperson for his support and guidance as well as Bob Blystone, the chairperson of the NC Reinsurance Facility for his participation on several critical issues. In addition, as always the advice and counsel from Mike Strickland and Mickey Spivey has been especially helpful to me and the Governing Committee.

Thanks for your participation and support.

Sincerely,

Art Lyon
Chairman

"The Key to Effective Leadership is the Relationship You Build With Your Team"

Ken Blanchard Marc Muchnick

2006 ANNUAL REPORT NORTH CAROLINA RATE BUREAU

#### Governing Committee

The Constitution of the Rate Bureau details that there are fourteen members of the Governing Committee. Of the members six shall be non-stock members of the Rate Bureau, six shall be stock members and two are non-voting members appointed by the Governor.

Members of the Governing Committee are elected at the annual meeting. The term is for three years, although members can be elected for a second consecutive term. Terms are staggered so that two stock and two non-stock members are elected each year.

#### Constitutional Committees

The Constitutional Committees are an integral part of the Bureau fulfilling its statutory requirements.

In general each committee has authority for these matters:

- The making and the filing with the Commissioner of classifications, rules, rates, rating plans, policy forms and policy provisions;
- The development and adoption of statistical plans and procedures for the collection of loss and expense experience;

Мемвек	Representative
American Home Insurance Co	. Ira Feuerlicht
Cincinnati Insurance Co	. Jim Gron
Erie Insurance Exchange	. Ronnie Chamberlain
Hartford Fire Insurance Co	
Integon Indemnity Corporation	. Art Lyon *
Liberty Mutual Insurance Co	. Cheryl Watts
Nationwide Mutual Insurance Co	. Amy Powell
NC Farm Bureau Mutual Insurance Co	. Roger Batdorff
Progressive Casualty Insurance Co	. Patricia D'Ambrosia
State Automobile Mutual Insurance Co	. Wes Florence
Travelers Indemnity Co	. Benjy Seagle
United Services Automobile Association	. Joe Schmucker
NON-VOTING MEMBERS	
Governor of North Carolina	. Max Offerman
Governor of North Carolina	. John Wei * Chair

- The collection, compilation, and analysis of such statistical and other data relating to the line of insurance as are deemed necessary or desirable;
- 4. The administration of such rating systems as may become effective pursuant to law;
- The furnishing upon request of pertinent information relating to classifications, rules, rates, rating plans, policy forms and policy provisions to Members affected thereby;
- The coordination and cooperation with rating organizations, advisory organizations, insurers and other insurance organizations in the development, application, or implementation of classifications, rules, rates, rating plans, policy forms and policy provisions;

7. The taking of any other action deemed necessary or appropriate for the efficient and effective administration and regulation of the line of insurance by the Bureau.

A typical change works like this. The Bureau's staff along with any necessary work from independent experts or statistical organizations prepares the initial detail and establishes the "frame work" for the change.

The Committee reviews this initial work and adds additional viewpoints, perhaps requests additional details or suggests alternative actions. After alternatives are explored and whatever additional required input is obtained the Committee votes on a final version with instructions to staff to file appropriately.

At the beginning of the period covered by this report there were 643 companies. Of these 598 were members for automobile insurance, 584 were members for residential property insurance and 479 were members for workers compensation insurance.

As of August 31, 2006 there were 645 member companies, 599 for automobile insurance, 584 for residential property insurance and 467 for workers compensation insurance.

#### Task Force on Rating <u>Methodology</u>

Member Representati	TIVE
Allstate Insurance Co Steven D. A	rmstrong *
Allstate Insurance Co Shantelle T	homas
Integon Indemnity Corporation Art Lyon	
NC Farm Bureau Mutual Insurance CoRoger N. B	atdorff
Nationwide Mutual Ins. CoTodd Davis	
State Farm Mutual Automobile Insurance CoKathy Pope	ejoy
United Services Automobile AssociationLisa Sukow	* Chair

#### Automobile Committee

Мемвек	Representative
Allstate Insurance Co	Steven D. Armstrong *
GEICO Indemnity Company	Tom McNicholas
Hartford Fire Insurance Co	Jamie Mathews
Integon Indemnity Corporation	Art Lyon
Liberty Mutual Insurance Co	John Ittner
Lumbermens Mutual Casualty Co	Amy Brown
Nationwide Mutual Ins. Co	Todd Davis
NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
Progressive Casualty Insurance Co	Patricia D'Ambrosia
State Farm Mutual Automobile Insurance Co	Kathy Popejoy
The Travelers	Michael Fitzgerald
United Services Automobile Association	Lisa Sukow * Chair

#### Personal Auto Policy Subcommittee

Member	Representative
Allstate Insurance Company	Christy Hradek *
Nationwide Mutual Ins. Co	Doreen H. Vaughan
State Farm Mutual Automobile Ins Co	Kevin J. Nicklas
Young, Moore & Henderson	R. Michael Strickland
	* Chair

#### Subcommittee on Classification & Subclassification Plans

MEMBER	Representative
Allstate Insurance Co	Steven D. Armstrong
Integon Indemnity Corporation	Art Lyon
Liberty Mutual Insurance Co	John Ittner
NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
Nationwide Mutual Insurance Co	Daniel Myers
Progressive Casualty Insurance Co	•
State Farm Mutual Automobile Ins. Co	

#### Property Committee

Member	Representative
Allstate Insurance Co	. Shantelle Thomas
Amica Insurance	. Tom Goodale
The Erie Insurance Group	. Ronnie Chamberlain
Kemper National Insurance Companies	. Amy Brown
NC Farm Bureau Mutual Ins. Co	. Bob Tart
Nationwide Mutual Ins. Co	. Todd Davis
Penn National Insurance Companies	. Chuck Uckele
State Farm Fire & Casualty Co	. Bob Messier *
Travelers Property & Casualty Company	. Randy Krauss
USAA	. Joe Schmucker
	* Chair

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#### Property Forms Subcommittee

Committee Member Insurers	Representative
Allstate Insurance Co	Bob Lorch
American Bankers Insurance Co of Florida	Dina Olsen
Foremost Insurance Co	David J. Kelly
Kemper Auto and Home	Susan Fiorentino
Modern Insurance Group	Kevin Randall
NC Farm Bureau Mutual Ins. Co	Bob Tart
Nationwide Mutual Fire Ins Co	Doreen H. Vaughan *
Nationwide Mutual Insurance Co	Richard C. Jenkins
	* Chair

# Property Rating Subcommittee

COMMITTEE MEMBER INSURERS	Representative
Allstate Insurance Co	Shantelle Thomas *
American Modern Insurance Group	Mark E. Carroll
Foremost Insurance Company	David J. Kelly
NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
Nationwide Mutual Ins. Co	Todd Davis
State Farm Fire & Casualty Co	Susan Cleaver
Travelers Property & Casualty Co	Randy Krauss
United Services Automobile Association	
	* Chair

#### Task Force on Hurricane Mitigation

COMMITTEE MEMBER INSURERS	Representative
Allstate Insurance Co	. Shantelle Thomas
State Farm Fire & Casualty Co	. Susan Cleaver *
Travelers Property & Casualty Co	. Randy Krauss
Travelers Property & Casualty Co	. Rebecca Raynor
United Services Automobile Association	. Christopher C. Swetonic
	* Chair

#### Workers Compensation Committee

1		_
	COMMITTEE MEMBER INSURERS	Representative
	American Home Assurance Co	. Mary L. McQueen
	Builders Mutual Insurance Co	Jerry Visintine
	Harleysville Mutual Insurance Co	Robert Johnson
	Hartford Accident & Indemnity Co	. Giggy Martindale
	Key Risk Insurance Co	John Godfrey
	Liberty Mutual Insurance Co	. Cheryl B. Watts *
	Maryland Casualty Co (Zurich)	. Paul Ziegler
	NC Farm Bureau Mutual Insurance Co	Roger N. Batdorff
	Ohio Casualty Insurance Co	. Ray Hinnant
	PA National Mutual Casualty Insurance Co	. Alan Stowe
	St. Paul/Travelers Insurance Co	. Jeffrey W. Schmidt
		* Chai



General Manager's Report

The year that has elapsed since the last annual report has been a good one for the Rate Bureau. Most notably, the Bureau probably, and probably only because we haven't kept real good data on this in the past, set an all time one year record for the number of filings made and approved or settled. Especially important were settling the 2005 and 2006 PPA filings and the 2005 WC filing.

In addition to the rate filings, there were a significant number of approved filings relating to forms and rules. We were also pleased to participate in helping resolve the "deviation filings problem." While the "marquee" rate filings get much of the attention there are many additional filings each year which enable our members to operate effectively and the industry to respond to a changing environment.

In addition to filings, the Bureau has been successful in remaining within budget and at the same time improving the quality of our work, both important parts of our commitment to excellence. Electronic applications continue to be the key to more effective operations and we now receive about 30% of workers compensation assigned risks through our web site. In addition, almost 70% of the 120,000 or so workers compensation policy dec pages we receive are now electronic.

Another record for the past year, we think, although this is also a little fuzzy, is the number of committee meetings. A sincere tip of our hat to all committee members for your enthusiastic and thoughtful participation in meetings, many of which were called at very short notice and unusual times. No matter what the subject or urgency, because you were available, the Bureau was able to respond.

Last year was a year of success and progress. The associates of the Bureau continue to be dedicated to making certain member carriers receive the greatest possible value from our work.



Raymond F. Evans, Jr., CPCU General Manager

Raymond F. Evans Ir. CPCU

Raymond F. Evans, Jr., CPCU General Manager

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#### Personal Lines



F. Timothy Lucas Manager, Personal Lines

The Personal Lines department continues to be committed to providing excellent service to all of our customers including insurance companies, agents and insureds. This service is sometimes visible, but many times takes place behind the scenes. The main focus of Personal Lines is the filing of rates and forms, data collection, and Safe Driver Insurance Plan hearings for insureds that want to appeal the point assignment of an at-fault accident.

The Bureau continues to strive to make North Carolina a good place for insurance. This past year saw us involved in two contentious issues that demonstrate our commitment to this responsibility. One was a problem with deviation filings where individual member companies had filings disapproved as a result of a change in interpretation and applying statutory language. We were able, along with a number of other interested parties, to facilitate a solution after several months of intense discussion and negotiation. The Bureau was the ultimate vehicle for a successful conclusion, but sincere thanks to Art Lyon and the insurance industry lobbyists for a great team effort.

During the past year two major auto rate filings were approved for use by member companies. After a lengthy hearing the 2005 Private Passenger Auto rate filing was settled with an overall decrease of 2.5% but with an increase of 5.1% for liability coverages. While the change was not the 9.6% originally filed, there was significant rate relief for the most inadequately priced areas. The 2006 Private Passenger Auto rate filing was settled with an overall decrease of 2.9% with an increase of 4.0% in liability rates. Here again, prior to this filing, the liability rates were the most inadequate. The settlement also included a decrease in motorcycle liability rates of 6.5% and revisions to the classification and subclassification plans.

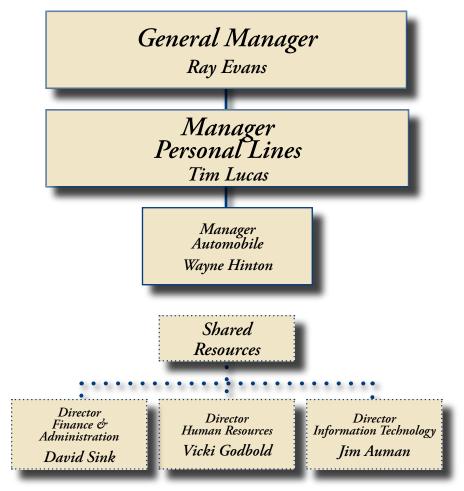
The Bureau implemented changes to the Personal Automobile Policy Program which became effective with policies effective on or after May 1, 2006. The changes to the Policy were primarily to the physical damage coverages related to electronic equipment and customized equipment. Changes were also made to the Loss Payee Provision.

Over the past couple of years, there has been a lot of discussion regarding the application of the inexperienced operator surcharge. The Bureau filed and received approval for a new inexperienced operator manual rule. The new rule eliminates the presumption that someone is inexperienced until documentation is received and allows companies to rate the risk as experienced until a Motor Vehicle Record is received. In addition, only driving experience incurred in the United States, Canada and Puerto Rico will count towards the three years driving experience. This new rule became effective with policies issued on or after October 1, 2006 and to all new drivers added after that date.

Also effective October 1, 2006 were new motorcycle relativities. In the past there have been only two categories of motorcycles based on the cubic centimeters (cc's) of the engine. This has been expanded to four categories of cc's with a new factor for medical payments coverage.

On the property insurance side of the Personal Lines Department, we made a Dwelling rate filing on March 31, 2006 requesting an overall increase of 32.9% which was split between an increase in fire rates of 8.3% and an increase in extended coverage rates of 46.2%. The territory revisions for

## Personal Lines Organizational Chart



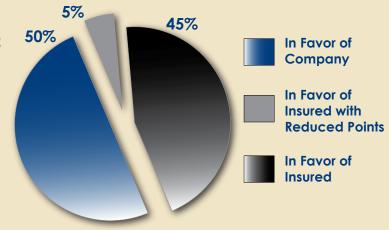
extended coverage for buildings ranged from an increase of 55.8% in territories 5 and 6 to an increase of 0.9% in territory 57. On May 17, 2006, the Bureau and Department entered into a Settlement Agreement and Consent Order. It was agreed to implement an overall increase of 12.1% with territory revisions for extended coverage for buildings ranging from an increase of 25.0% for territories 5 and 6 to no change in seven territories.

The Personal Lines department also has the responsibility of collecting Annual Statements, Expense Experience and Installment Payment Charges from all of the member companies. This data is used in rate filings and for the annual Bureau assessments for each of the organizations as well as the ceding and claims expense allowance for the Reinsurance Facility.

The staff of Personal Lines department consisting of five associates accomplished a significant amount of work in 2006 and continues to be committed to excellence in servicing the Bureau customers.

F. Timothy Lucas
Manager, Personal Lines

The Bureau provides a valuable service to the automobile policyholders across the state by providing a mechanism by which they can appeal the Safe Driver Insurance Plan "points" that were assigned as a result of an "at-fault" accident. If an insured has been assigned "points" for an accident they feel are not warranted then they can appeal to the Bureau for a hearing. This year, 250 insureds wrote or called the Bureau regarding the "points" that were assigned to their policy. As a result, 40 hearings were conducted with the results as follows:



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## Workers Compensation



Susan M. Taylor Director, Workers Compensation

The Commitment to Excellence has been emphasized this year in the Workers Compensation Department in two areas, data quality and information technology. Although data quality is the main thrust of the department, this effort has been assisted with the increase and improvement of electronic means to collect the data. Significant strides have taken place in the electronic collection of both policy and unit statistical data.

ManageAR, which was developed by the North Carolina Rate Bureau (Bureau), was introduced in January 2006. This web-based system allows agents to submit assigned risk applications and payments to the Bureau electronically. ManageAR provides a variety of on-line tools such as EZ Quote, Experience Modification Lookup and Class Code Lookup to assist in the completion of the application. The system provides on-line edits to the agents and eliminates the mailing delays for applications. It also provides the ability to store and maintain historic applications for reference.

In the short period of time that ManageAR has been in existence the time from receipt of an application to the assignment of that application to a carrier has improved 23%. Through August, twenty-eight percent of all

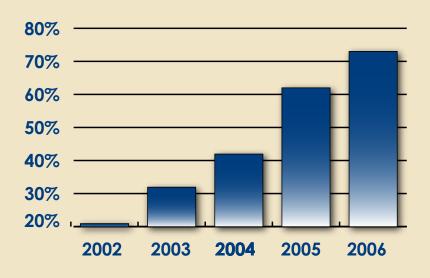
applications are being submitted to the Bureau electronically through the new system. Efforts are underway to continue to increase the agent utilization of the system.

ManageUSR was completed in May and is a user-friendly on-line tool that provides carriers with the ability to search, view and print unit statistical information for their carrier group. ManageUSR will assist carriers in the management of their unit statistical data and can be used to search for unit statistical data in the Bureau database.

Total written premium for workers compensation in North Carolina for 2005 was \$1.3 billion which was an increase of 10.7% over 2004. North Carolina continues to be one of the ten largest states in direct premiums.

The Bureau is the Plan Administrator for the North Carolina Workers Compensation Assigned Risk Program. The residual market mechanism assigns the "difficult to place" employers to insurance carriers for policy

Most of the unit statistical data has been received from the carriers electronically for several years now either through the National Council on Compensation Insurance or submitted directly to the Bureau. Within the last three years carriers have made great strides in increasing the amount of policy data that is sent to the Bureau electronically. This effort has streamlined the data entry function of the Bureau and has contributed to improved efficiencies in the department.





issuance when they are unable to procure a policy in the standard market. This market is serviced by two types of carriers, direct assignment carriers and servicing carriers. The following four carriers are the Servicing Carriers in North Carolina with terms from January 1, 2005 to December 31, 2007:

- Companion Property and Casualty Insurance Company
- Key Risk Insurance Company
- LM Insurance Corporation
- Travelers Indemnity Company

The following carriers are Direct Assignment Carriers with terms ending December 31, 2006:

- American Interstate Insurance Company
- American Zurich Insurance Company
- Cincinnati Insurance Company
- Continental Casualty Company
- Granite State Insurance Company
- Hartford Underwriters Insurance Company

The residual market in North Carolina is ten percent of the total workers compensation market in the state. At the conclusion of 2005, 34,287 assigned risk policies comprised a total premium of \$95,269,361.

The Take-Out Credit Program was designed to encourage insurers to depopulate the residual market. The program provides credit against the insurer's calendar year voluntary premium which is used as the basis for apportionment of the results of the residual market. For the credits processed in 2006 for the 2005 calendar year, 190 policies were taken out of the residual market with a total premium of \$1.5 million and a 28 percent increase over the prior year.

In January the Workers Compensation Department appointed a Dispute Resolution Specialist to track and resolve all disputes that have been filed with the Bureau. For the first half of the year, 114 dispute inquiries have been submitted with seventy-five percent falling into the class code or audit categories. More than half of these inquiries have been

resolved prior to reaching the dispute status.

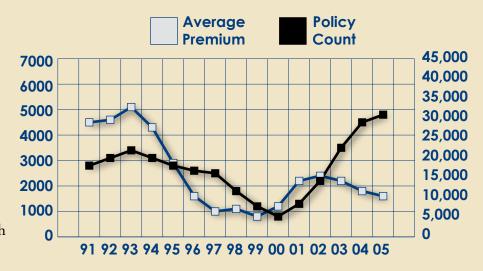
The Information Center located in Workers Compensation was established in 2005 and is the first point of contact for all calls and e-mails that come into the department. The center answers agent, carrier and insured workers compensation questions as well as web security inquiries for the entire organization. In an average month, this department answers 5,000 phone calls and 600 e-mail requests. The Answer Service Factor which is a standard measurement for call centers has averaged over 99 percent for the last three months.

Through the first 8 months of 2006 several filings have been submitted to the Department of Insurance, approved for use and communicated via previous circular:

- Foreign Terrorism endorsement effective January 1, 2006
- Effective April 1, 2006 a Settlement Agreement and Consent Order was approved adjusting the loss costs 9.4%

9

Comparing those states that are members of the Reinsurance Pool administered by the National Council on Compensation Insurance, Inc. (NCCI), North Carolina has the second highest policy count and the third highest premium count. Average premium has continued to decrease to a 2005 year-end level of \$2,779. Twenty-two percent of the policies have premium less than \$2,500. The net operating loss has been increasing in North Carolina with year end 2005 at -\$25 million.



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- Effective April 1, 2006 a Settlement Agreement and Consent Order was approved adjusting the residual market rates 8.7%
- Rural Electrification Administration Endorsement was effective April 1, 2006
- Waiver of Our Right to Recover From Others premium charge was effective September 1, 2006
- A revision to the premium eligibility guidelines for experience rating effective January 1, 2007
- Various classification changes

North Carolina is a member of Spectrum Partners, LLC along with 4 other rating bureaus (Massachusetts, Minnesota, New York, and Wisconsin). The Spectrum partnership pools resources in the development of a workers compensation database that is utilized for the collection and processing of data. In 2006 an effort was begun to upgrade the Spectrum system over a five-year period of time.

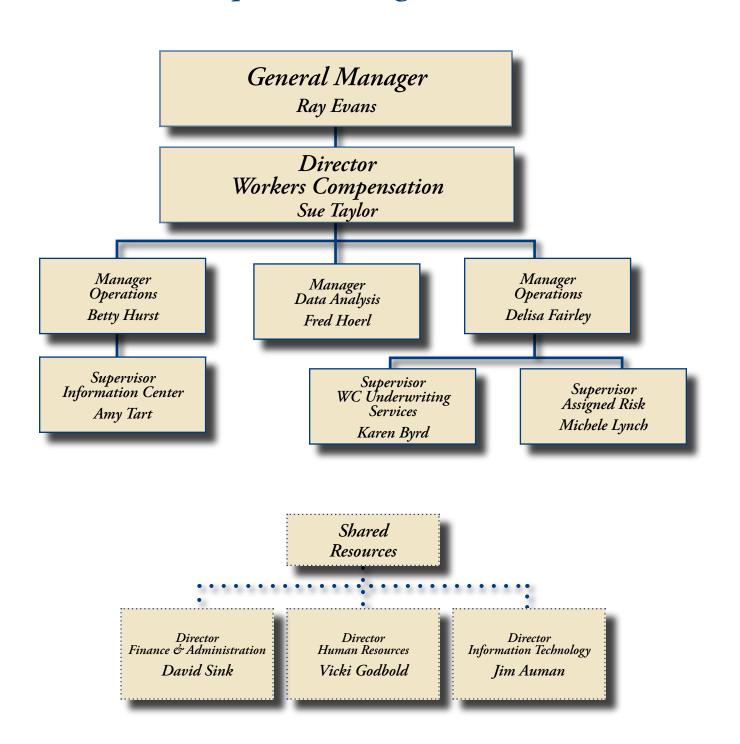
As data quality remains the focus of Workers Compensation, the Bureau continues to conduct forums to ensure that this happens. During the past year meetings have been held with carriers to discuss data reporting and assigned risk issues. Special thanks to the members of the Workers Compensation Committee for all of their input. The Workers Compensation Department of the North Carolina Rate Bureau continues to be committed to excellence!

Susan M. Taylor
Director, Workers Compensation





## Workers Compensation Organizational Chart



2006 ANNUAL REPORT NORTH CAROLINA RATE BUREAU

#### North Carolina Rate Bureau

#### **BALANCE SHEET**

Assets	August 31, 2005	August 31, 2006
Cash (Checking Account) Restricted Cash & Investments Assessments Receivable Other Assets	\$1,958,715 569,480 203,643 13,718	\$1,332,104 571,754 466,619 204,665
Total Assets	\$2,745,556	\$2,575,142
Liabilities & Fund Equity Refund to Carriers Payable	\$50,098	\$50,098
Retiree Insurance Payable – Restricted Other Liabilities	569,480 (1,183)	571,754 (2,752)
Total Liabilities	\$618,395	\$619,100
Fund Equity	\$2,127,161	\$1,956,042
Total Liabilities & Fund Equi	y \$2,745,556	\$2,575,142

#### **INCOME STATEMENT**

Income	August 31, 2005	August 31, 2006	
Assessments Income Membership Fees Income Other Income	\$10,344,767 701,500 29,316	\$10,619,970 704,000 321,235	
Total Income	\$11,075,583	\$11,645,205	
Expenses  Salaries, Employee Relations & Taxes Legal, Consulting & Other Outside Service Other Operating Expenses	\$3,516,171 ces 5,982,869 822,223	\$3,773,533 6,691,230 906,654	
Total Expenses	\$10,321,263	\$11,371,417	
Net Income	\$754,320	\$273,788	

#### Shared Resources



David Sink
Director, Finance & Administration



Vicki Godbold
Director, Human Resources



Jim Auman
Director, Information Technology

NORTH CAROLINA RATE BUREAU
NORTH CAROLINA REINSURANCE FACILITY
NC INSURANCE GUARANTY ASSOCIATION



North Carolina Rate Bureau 5401 Six Forks Road Raleigh, NC 27609 www.ncrb.org





# Finance & Administration



- Accounting System Enhancements for IT Initiatives and System Developments
- Management Reporting and Budget Process Improvements
- Phone System Enhancements for WC Information Center
- Fixed Asset System (Inventory)
- Cross Training of Accounting Staff



- Business Recovery & Process Documentation
- Outsourcing of Payroll Processing
- Facility Maintenance & Repairs
- Operating Expenses through September
  - \$8,262,000 (94.7% Budget)
  - 4.96% higher than 2005
  - Projected to be within 2006 budget
- 2004 Reapportionment \$427,000 Returned to Member Companies



## Finance & Administration - 2007

- Cost Containment and Control
- Maintain Accounting System Interfaces
- Internal Space Reallocation
- Outsourcing of Time & Attendance System
- Evaluation of Financial Methods & Procedures



# Personal Lines



- Settled 2005 Private Passenger Auto Rate Case
  - Overall: Filed +9.6% Settled -2.5%
    - Liability: Filed +17.9 Settled +5.1%
    - Physical Damage: Filed -1.4% Settled -12.0%
    - Motorcycle Liability: Filed -1.5& Settled -6.5%
  - Effective May 15, 2006
- Settled 2006 Private Passenger Auto Rate Filing
  - Overall: Filed +7.4% Settled -2.9%
    - Liability: Filed +15.7 Settled +4.0%
    - Physical Damage: Filed -5.0% Settled -12.6%
    - Motorcycle Liability: Filed +2.2% Settled 0.0%
  - Effective November 15, 2006



- Loss Payee
- Fraud or Material Misrepresentation
- Effective May 1, 2006
- Revised Motorcycle Relativities
  - Went from two classes of cubic Centimeters to four
  - Effective October 1, 2006

# Automobile Accomplishments

- Revised Inexperienced Operator Rule
  - Eliminated presumption of being inexperienced without documentation
  - Experience only from US, Canada and Puerto Rico allowed
  - Effective October 1, 2006
- Revised Automobile Manual Rule for Optional Rating Characteristics
  - Introduced as a result of a change in DOI interpretation of Statutes
  - Rule designed to allow member companies to continue to "deviate" on rates
  - Approved by DOI after Senate Bill filed in Legislature



- Settled 2006 Dwelling Rate Filing
  - Overall: Filed +32.9% Settled +12.1%
- 2006 Homeowners Rate Filing
  - Will be discussed at the next Governing Committee meeting
  - Hope to implemented by March 1, 2007
- Developed Notice of Right of Mediation as a result of SB 277
- Revised Homeowners, Dwelling and Mobilehomeowners Manual Rules for Optional Rating Characteristics



- 2007 Private Passenger Auto Rate Filing
  - Make on February 1, 2007 with proposed effective date of October 1, 2007
- 2007 Mobile Homeowners Rate Filing
  - Have indications by April 1, 2007
- 2007 Dwelling Rate Filing
  - Have indications by June 1, 2007
- 2007 Homeowners Rate Filing
  - Have indications by September 1, 2007
- Re-write the Industry Data Collection System
- Reduce Expenses



# Workers Compensation

Annual Meeting 2006



- To continue to be an efficient data collection operation that proactively services the member companies and works closely with the supporting organizations.
- To continue to improve electronic processing capabilities for accuracy and efficiency.
- To continue to develop the staff of the department to become more effective in their jobs so they can assume positions of increased responsibility.



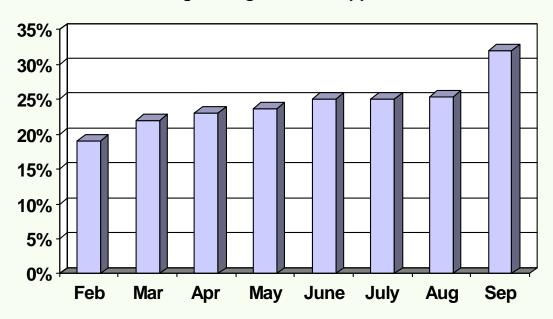
## 2006 Focus

- Data Quality
- Information Technology

# 2006 Accomplishments

## ManageAR

**Percentage of Agent MAR Applications** 



Advantage - Agent/Carrier

Improvement in Processing Time by 29%

# 2006 Accomplishments

ManageUSR

## **Advantage - Carrier**

No waiting for hard copy report Closely monitor accuracy of unit stat data



- Increase in Electronic Submission of Policy Data
  - Currently at 74%

## Advantage - Agent/Carrier

Reduced annual cost of processing by more than \$200,000

Report coverage information to NCIC more timely



Appointment of Dispute Resolution
 Specialist

## Advantage - Carrier/Employer/Agent

More timely resolution of complaints before they reach dispute status



Compliance Letter Enhancement

## Advantage - Carrier/Agent

Prevents risks not in good faith from entering plan.



WORKERS COMPENSATION FILINGS

- Loss Costs for Voluntary
  - Filed 12.4%
  - Settled 7.3%
- Rates for Assigned Risk
  - Filed 9.8% (adjusted to 8.6%)
  - Settled 7.6%
  - Increase in Expense Constant to \$250



## Assigned Risk Market - NC

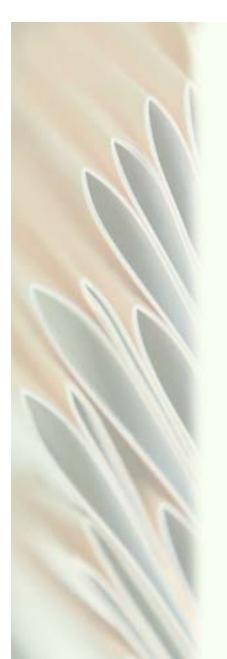
- New average premium is \$1800
- Policy year 2005 operating loss \$30 Million
- 67% of policies < \$999 in premium size</li>
- "If Any" policies = 46%



# 2007 OUTLOOK



- ManageAR Phase II
- Take Out Credit Automation
- WC Ratings
- Servicing Carrier Bid Process
- Spectrum Improvements
- Website Improvement
- Evaluation of a North Carolina "VCAP" Like Program



## 2007 Governance

- WC Committee Chair Travelers
- WC Committee Co-Chair Key Risk

Thank you to Cheryl Watts of Liberty
Mutual for her leadership as Chair of the
WC Committee 2005-2006